

# ANNUAL MEETING OF EEA/NORWAY GRANTS

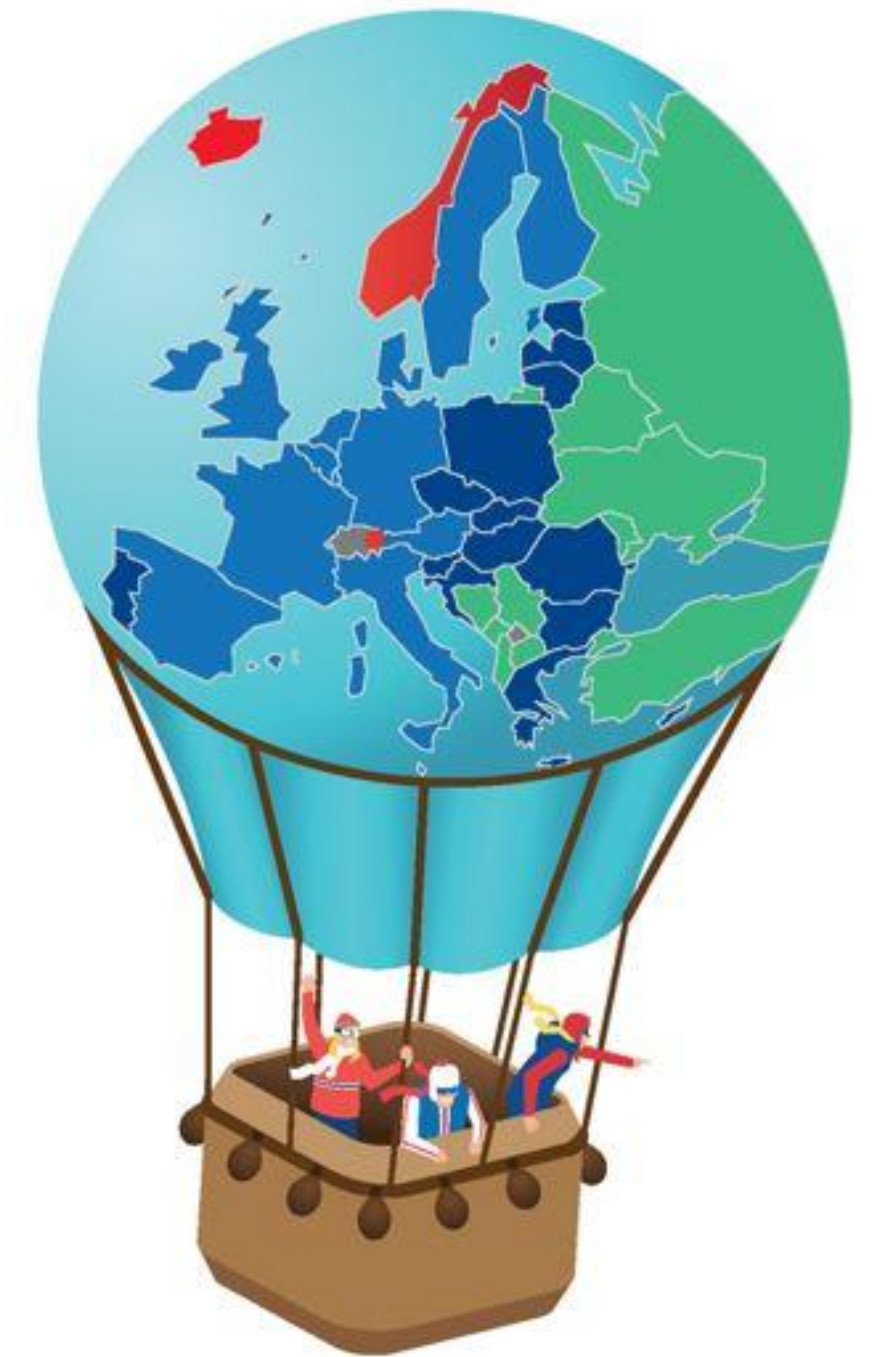
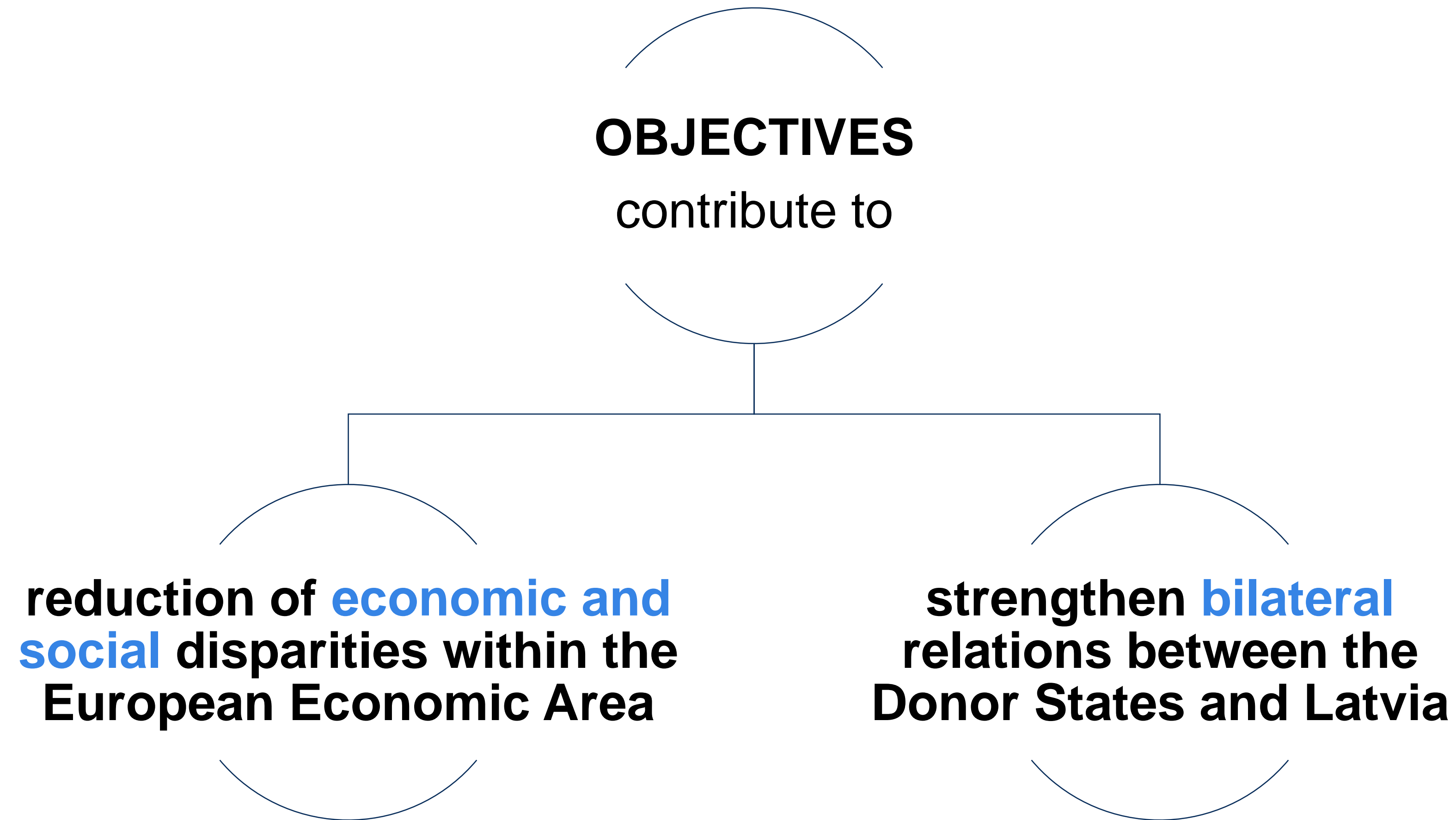
- Closure of 2009-2014
- Progress of 2014-2021

**Diana Rancāne**  
Head of EU Funds Investments Management Department  
of the Ministry of Finance of Latvia

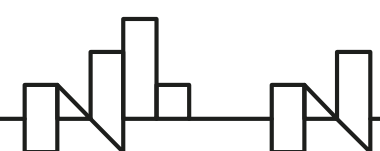


Ministry of Finance of the Republic of Latvia

# Continue working together towards achieving Overall Grants objectives



Working together for a **green**, **competitive** and **inclusive** Europe!

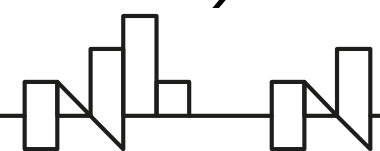


# Highly appreciated bilateral ties & human touch – Their Royal Highnesses the Crown Prince and Crown Princess of Norway congratulated Latvia with *100th anniversary of independence*



*The Crown Prince and Crown Princess talking about books with children at the National Library of Latvia*

*The Crown Prince and Crown Princess of Norway paid an official visit to Latvia on April 23, 2018, where Crown Princess Mette-Marit officially donated the children's book "Waffle Hearts" by the Norwegian author Maria Parr (in Latvian) to "The People's Bookshelf" at the National Library.*



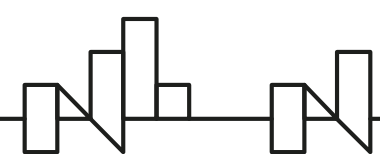
# Strong bilateral ties with **Iceland** continue *100th anniversary celebrations together*



*Riga, 16-18 November 2018*

*President of **Iceland** Mr. Guðni Thorlacius Jóhannesson congratulated Latvia with 100th anniversary of independence.*

*President of **Latvia** Mr. Raimonds Vējonis congratulated Iceland with its 100th anniversary of sovereignty gained on 1 December 1918.*



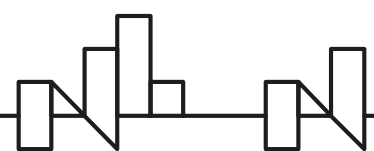
# Liechtenstein shows Latvia to people celebrating together Latvia's 100th anniversary of independence

*In National Museum of Liechtenstein an exhibition “The Horizon – Latvia Celebrates 100 Years” jointly organised by the Ministry of Foreign Affairs of the Republic of Latvia and the National Library of Latvia, celebrates the centennial and modern history of Latvia*

*Exhibition is open from 22 November 2018 till 6 January 2019*



*Representatives from the National Museum of Liechtenstein and the National Library of Latvia together with Latvian Ambassador in Liechtenstein Veronika Erte and Latvian Honorary Consul in Liechtenstein Dr. Hans-Werner Gassners in opening of the exhibition*



# 2009-2014

## 1. Results, Benefits & Bilateral relations

## 2. Lessons learned



# All programmes' final reports (FPR) submitted to donors FMO\* in February 2018

(\*FMO - Financial Mechanism Office)

LV03	NGO Fund	✓ <b>FPR Approved by FMO</b>
LV05	Research and scholarships	
LV07	Capacity Building	
LV08	Correctional Services Reform	

## Not yet approved:

LV01	TAF & Bilateral Fund	<b>In review</b> with FMO
LV02	Climate Policy	<b>Returned to PO, pending final decision</b> following Audit Authority's finding regarding state aid issue in project « <i>Innovative and effective biomass gasification technology solutions</i> » (potential financial impact ~ 413 565 EUR). <u>Current status</u> – ongoing clarifications with DG COMP
LV04	Cultural Heritage	<b>In review with FMO, pending final decision</b> following Audit Authority's suspected fraud (case submitted to State Police) in project « <i>Restoration of Eleja Manor Premises</i> ». (potential financial impact ~ 59 657 EUR)
LV06	Green Industry Innovation	<b>In review with FMO</b> , pending 2 follow-up and 1 new irregularity case reported to FMO in November 2018



Audit Authority **closure declaration** on the validity of payments claimed in the FPRs will be submitted to FMO **by end of 2018**



# Grants investments raise awareness of «green» working & living benefits

## Green Industry Innovation

DPP\* – Innovation Norway

*81% of all projects had donor partners*

**Bilateral relations** strengthened by facilitating cooperation between Latvian businesses and scientific institutions and businesses in Norway

- ✓ **Reduced impact on environment** by new «green» products and technologies
- ✓ Increased potential for higher **competitiveness** on the global market and growing **export** of products
- ✓ Pre-incubation services to **153 business ideas**
- ✓ Enhanced **collaboration - business & science**
- ✓ Attracted 8 million EUR of **private investments**
- ✓ Created 126 **new work places**
- ✓ **Improved knowledge & mindset about benefits of «green»**

\* DPP – Donor Programme Partner

*Within Ltd. „Baltic3d.EU” project the first 3D printing technology centre in the Baltics was created*



## National Climate Policy

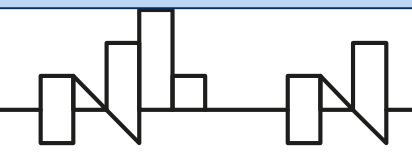
DPP - Norwegian Environment Agency and Norwegian Directorate for Civil Protection  
**Bilateral relations** boosted exchange of Norwegian know-how and experience in Greenhouse Gas inventory sector, national climate change policy development, climate change scenarios, spatial planning



*Business support centre – library in Aloja won 1<sup>st</sup> place in the awards ceremony for the **most sustainable public building in Latvia 2018***

*74% of all projects had donor partners*

- ✓ **5 energy efficient buildings** with public functions actively used ( 3 sports halls, business support centre-library, science and technology museum)
- ✓ Climate change **11 study modules** integrated in related curriculum of universities in Latvia
- ✓ **iOS application** for the portal dabasdati.lv is actively used for the reporting on the natural phenomena and raising interest of young people about environment





# Benefits of new Knowledge & Skills

## Capacity Building

DPP - The Norwegian Association of Local and Regional Authorities

**19 long-term partnerships** established between Norwegian and Latvian local, regional and national institutions and NGOs to initiate future cooperation

Enhanced **capacity** and **quality**

of services provided by

**public institutions** at local, regional and national level :

- ✓ **4 networks** for cooperation of local authorities
- ✓ **Database** for performance measurement of local services
- ✓ **Wider look** upon planning process, learned new **methods, skills, approaches** in **medium and long-term planning**, including how to effectively involve entrepreneurs and other stakeholders
- ✓ Elaborated **documents, methodologies** and acquired **knowledge** applied in daily activities and used as a basis for strategic decisions

*100% of all projects had donor partners*



Programmes closing event on 26 April, 2017

- ✓ **Entrepreneurship promotion measures** in all planning regions – **pilot project in Latgale set an example**

## Research and Scholarships

DPP - Norwegian Centre for International Cooperation in Education

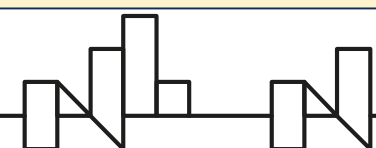
**Long-term collaboration** between Latvian and Norwegian researchers foreseen in personal collaborations within joint research applications for future funding opportunities under Horizon 2020



*100% of all projects had donor partners*

*Project «Innovative approach to hull-less spring cereals and triticale use from human health perspective» received award from the Latvian Academy of Sciences for significant contribution to science in Latvia*

- ✓ **27 scientific publications** after project implementation period
- ✓ **3 projects** continues work with support of other international and national grants (granted by ERA NET, European Regional Development Fund and Latvian academy of sciences)
- ✓ PhD student's (LV) **doctoral thesis** on project results regarding Latvian language in monolingual and bilingual acquisition
- ✓ Researcher (LV) **continues research** in Oslo University Hospital on the «Image-guided cancer gene therapy»



# Involve society and save the cultural heritage

## NGO Fund

### Cooperation with Norwegian Helsinki Committee

3 **experience exchange visits** to Norway and Iceland for 26 NGO members to gain knowledge, best practise and establish partnerships

- ✓ Fostered NGOs overall and cooperation **capacity** with other NGOs, public administration and private sector
- ✓ More than **90 innovative** and more than **250 non-innovative** social services **developed** and **provided** for groups at risk of social exclusion
- ✓ Promoted establishment of **“National NGO Fund”** with annual budget of 400 000 EUR
- ✓ Improved **quality** of vision and mission, **capacity** of the members of organisation, quality of governance and decision-making



NGO Fund participating in Conversational Festival Lampa in 2016

**16% of all projects had donor partners**

## Cultural Heritage

### DPP - Norwegian Directorate for Cultural Heritage and Arts Council Norway

Cultural identity and **intercultural dialogue strengthened** by working in bilateral partnerships in various events – exhibitions, concerts, festivals

**90% of all projects had donor partners**



*The museum of Rainis „Tadenava” won the Society for Environmental Graphic Design (SEGD) – Merit Award 2017 in Exhibition category (Global Design Awards Program, Miami, USA)*

- ✓ Developed **local identity**
- ✓ Unlocked & strengthened **society, local community involvement**
- ✓ **Continue the partnership** in other projects in future
- ✓ Most of Cultural Heritage projects are examples of **best practice** of conservation and revitalization of cultural heritage in terms of **sustaining the historical authenticity**
- ✓ **3 renovation projects applied** for the European Heritage Awards/Europa Nostra Awards 2019 (Rēzekne Green Synagogue, the Great Synagogue of Ludza, *The museum of Rainis „Tadenava”*)

## Correctional Services Reform

DPP - Norwegian Directorate for Correctional Services

**New alternatives** to imprisonment and **trainings** for prison staff **developed together** with *Ila Detention and Security Prison, Norwegian Mediation Service, Oslo Probation Service, Oslo Prison and Correctional Service of Norway Staff Academy*

- ✓ Ongoing **developments** on **electronic monitoring** within the scope of the existing back door model
- ✓ **Wider benefits:**
  - **Latvia's experience** under electronic monitoring is actively **acquired by other countries** which are developing these systems (Azerbaijan, Ukraine);
  - **48 delegations** have **visited Addiction Centre**, including delegations from Norway, Azerbaijan, Macedonia, Denmark, Lithuania, Estonia, Finland, Belarus, Moldova, Japan, Albania, etc.
- ✓ **80%** of electronic monitoring **clients started employment** relationships or register as active job seekers within 2 weeks of being released from custody
- ✓ Various **cultural** and **sports events** organised in order to expand the field of **vision and knowledge** of persons involved in addiction reduction programmes

## Spill-over effects & Continuity in 2014-2020

*100% of all projects had donor partners*

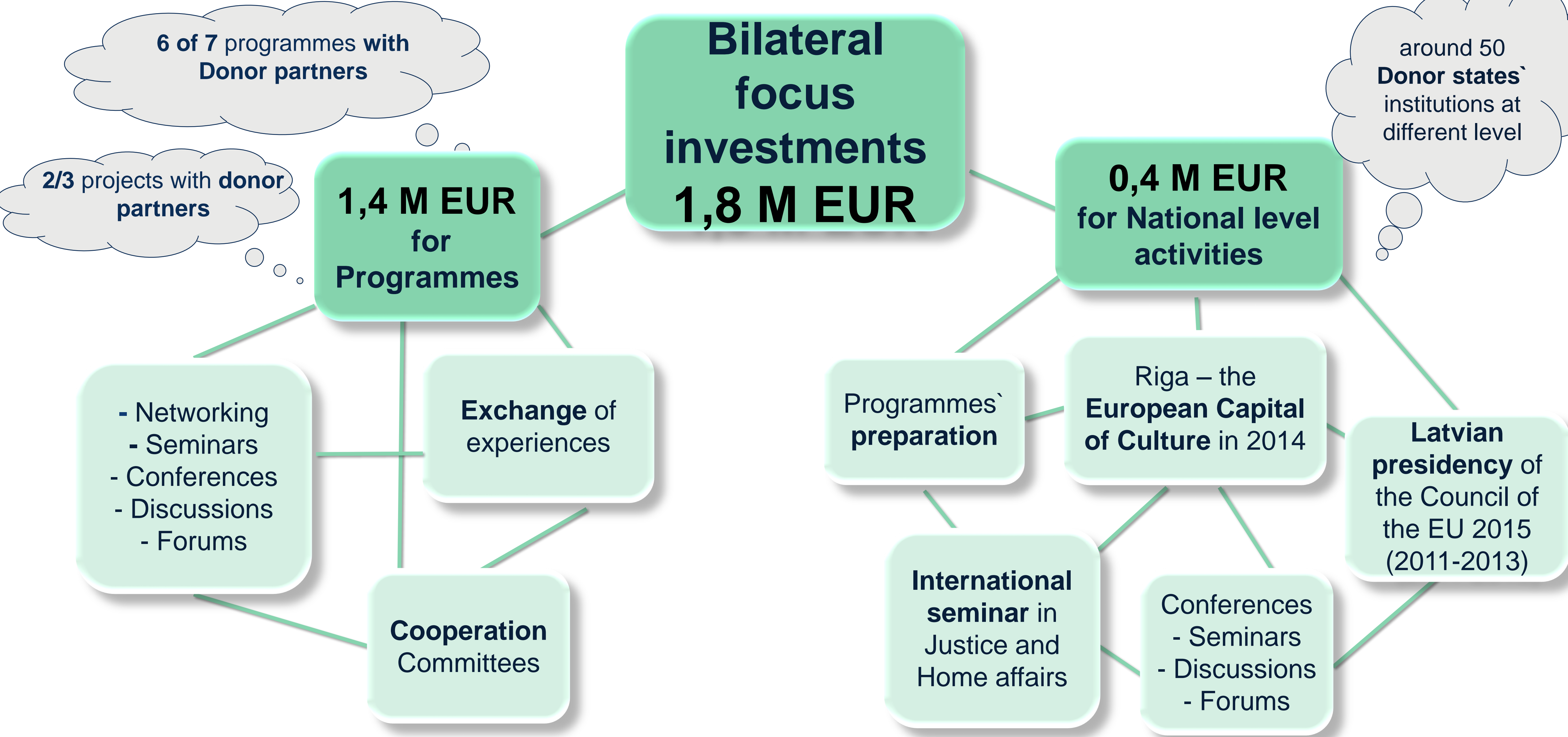


Colleges from Oslo prison Pathfinder unit and Bredtveit prison exchanging experience with Addiction Centre in Latvia on July, 2018



Rope pulling completion in Addiction Centre during Sports day in honour of Latvia's freedom fighter on 11 November, 2018

# Mutual BENEFITS & WIDER EFFECTS from targeted Investments in Bilateral Relations



6 of 7 programmes with Donor partners

2/3 projects with donor partners

around 50 Donor states' institutions at different level

- Networking
- Seminars
- Conferences
- Discussions
- Forums

**Cooperation Committees**

**Exchange of experiences**

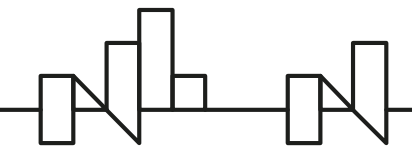
Programmes' preparation

Riga – the European Capital of Culture in 2014

**Latvian presidency of the Council of the EU 2015 (2011-2013)**

**International seminar in Justice and Home affairs**

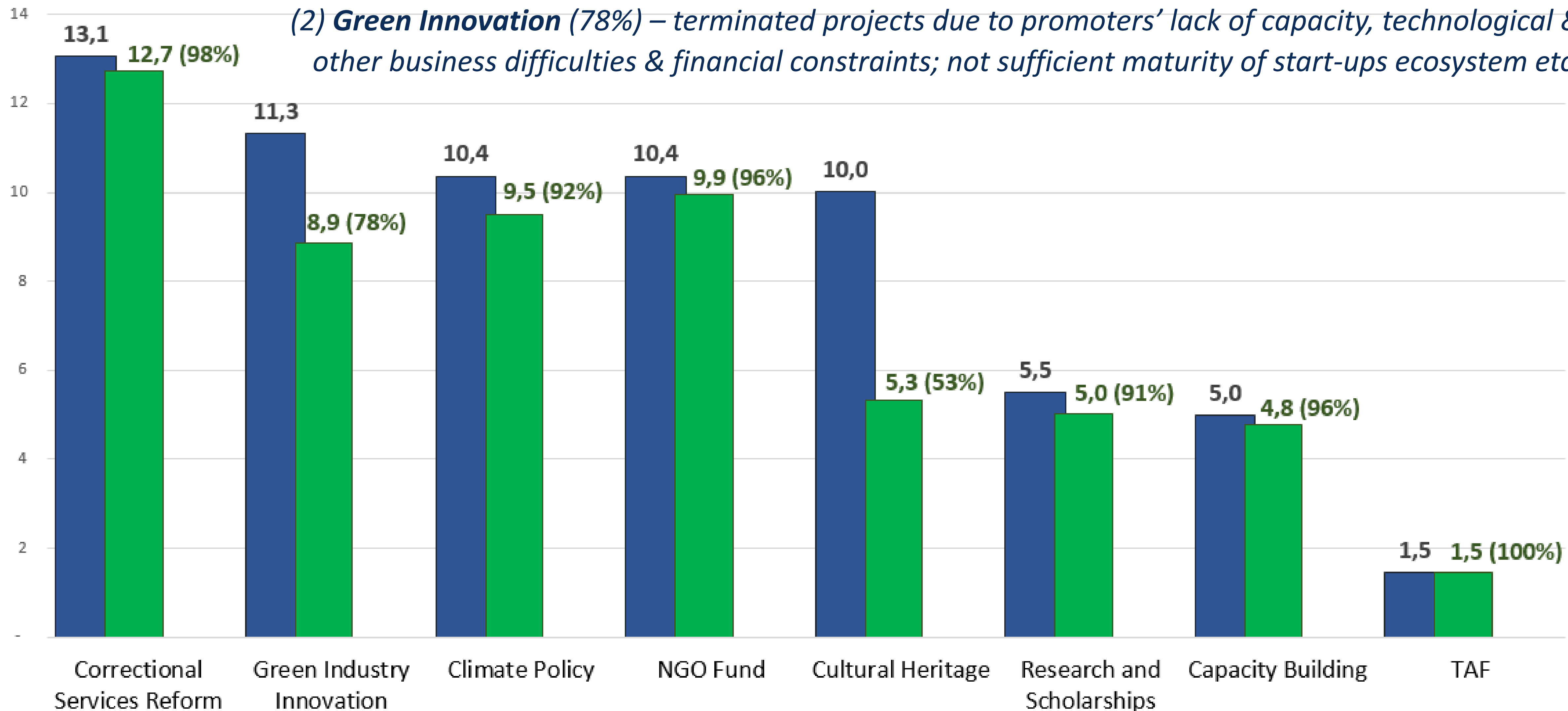
- Conferences
- Seminars
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- Forums



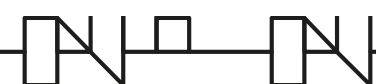
# 86% expected eligible Grants investment rate

*Most challenging proved programmes:*

- (1) Cultural Heritage (53%) - 1 terminated project (contractual disputes); procurement errors.*
- (2) Green Innovation (78%) – terminated projects due to promoters' lack of capacity, technological & other business difficulties & financial constraints; not sufficient maturity of start-ups ecosystem etc.*



■ Total allocated grant = committed grant per programme (67.1 M EUR or 100%) ■ Total used grant incl. expected final payments (57.7 M EUR or 86%)



# 2009-2014

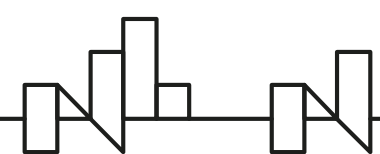
1. Results, Benefits & Bilateral relations

2. Lessons learned



# Summary of most topical Challenges & lessons learned

- In order to implement projects more efficiently - **longer implementation period** needed (*Positive in 2014-2021 - 7 years*)
- Focus on **less number of programmes** to reach more visible impact
- **Pre-defined projects** are **effective way** for more visible impact and targeted results
- Increased functionality of **IT system operated by FMO – opportunity to greatly reduce administrative costs & increase transparency** – expand access for POs, simplify reporting and documentation process, more possibilities to export files from the system etc.
- **Need Donors' help to reach donor projects' partners** (especially when open calls in most of BSs launched simultaneously. **Donor Programme partners would need stronger & more active role in search for project donor.**
- Nationally already **simplified procedure** for approval of **open call guidelines** - no governmental approval is needed (POs approve)



# Starting 2017 - new traditions for interactive sharing with wider public on topics where Grants Investments give ample Opportunities

In 2017 Focal Point in close cooperation with POs, the Norwegian Embassy and project representatives organized joint Grants closing event on platform of annual Conversation Festival “LAMPA” in Latvia

In Grants’ tent, 2 full day programme - discussions, presentations, other activities that represented Grants’ contribution, the ideas of programmes and projects’ results

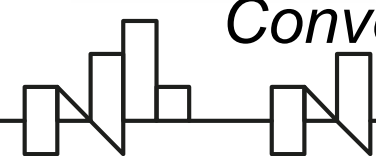
- ✓ Close **interaction** with general public that had interest in the Grants ideas and programmes/ projects
- ✓ **Innovative & great cooperation**
- ✓ Reached much **wider public** as the festival gathered more than **10 000 visitors**



Conversation Festival “LAMPA” 2017, Grants’ tent

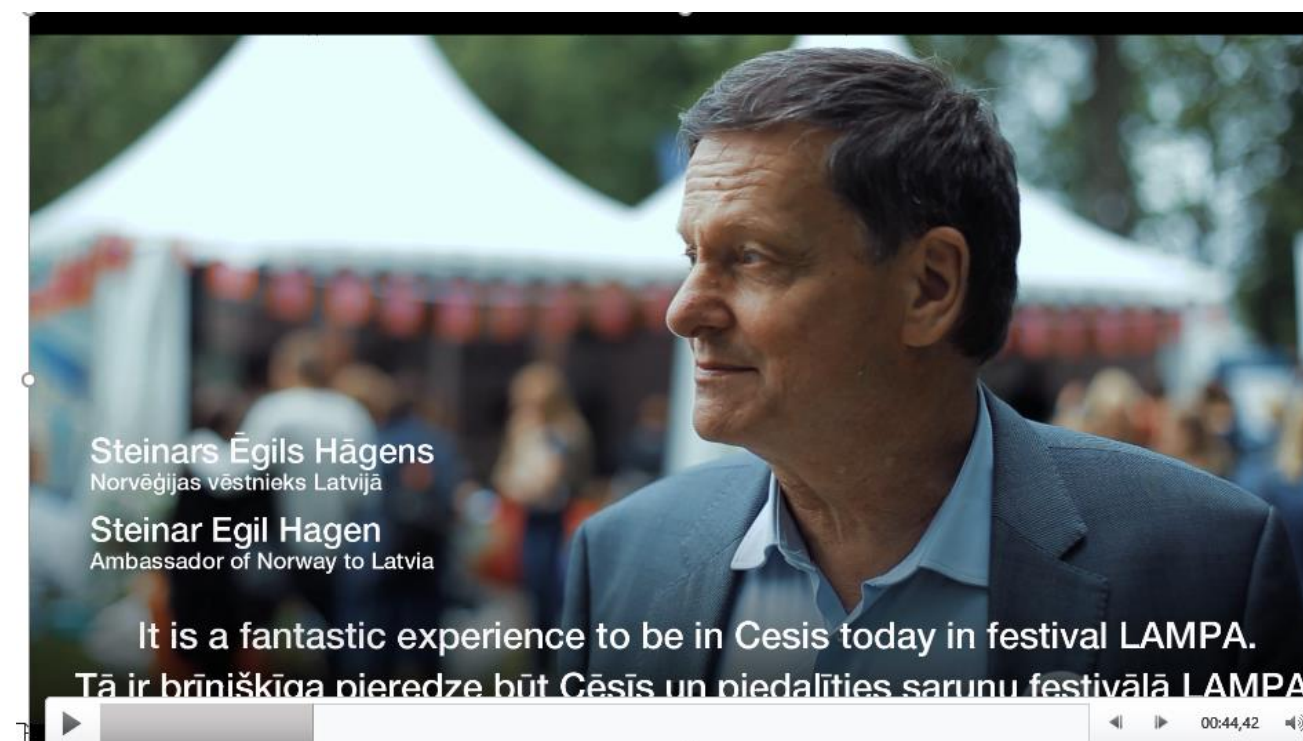


Conversation Festival “LAMPA” 2017, Grants’ tent

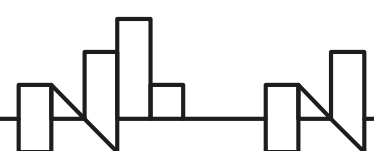




**Let's recall Grants 2009-2014 closing event in 2017  
and  
book dates for Grants 2014-2021 opening  
within conversation festival LAMPMA on 28-29 June in 2019!**



[EEA/NOR LAMPMA](#)



# 2014 -2021

## 1st ANNUAL MEETING OF EEA/NORWAY GRANTS

### 1. Opportunities, Progress

### 2. Bilateral Relations, Publicity, Further actions

*State Secretary at the Norwegian Ministry of Foreign Affairs Jens Frølich Holte and Latvian Minister of Finance Dana Reizniece-Ozola signed the MoU agreements on implementation of EEA and Norwegian Financial Mechanisms on 14 December 2017*



# Legal framework & Implementation system ready for effective investments in reaching Grants & policy objectives

**Donorstates' Regulations** – 23 September 2016  
**MoUs** 14 December 2017

**Law on Management of Grants** 19 April 2018

**Description of Management and Control System of Grants**  
- 14 June 2018 submitted to FMO  
- in coordination with FMO

**Communication strategy of Grants**  
- 12 June 2018 submitted to FMO - In coordination with FMO

**Government's horizontal Regulations on the Management of Grants**  
13 Nov. 2018

**Government's Regulation on AA's functions of Grants**  
13 Nov. 2018

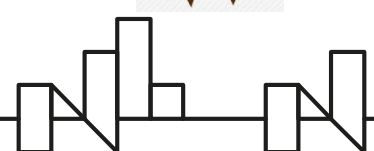
**POs elaborate Programme Government Regulations**  
2019

- ✓ **Programme Implementation Agreement** will be replaced with national legislative acts of similar effect and content (*Law on Management of Grants, Government's horizontal Regulations on Management of Grants, Programmes' Regulations*)

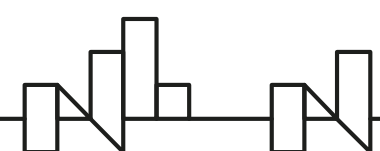
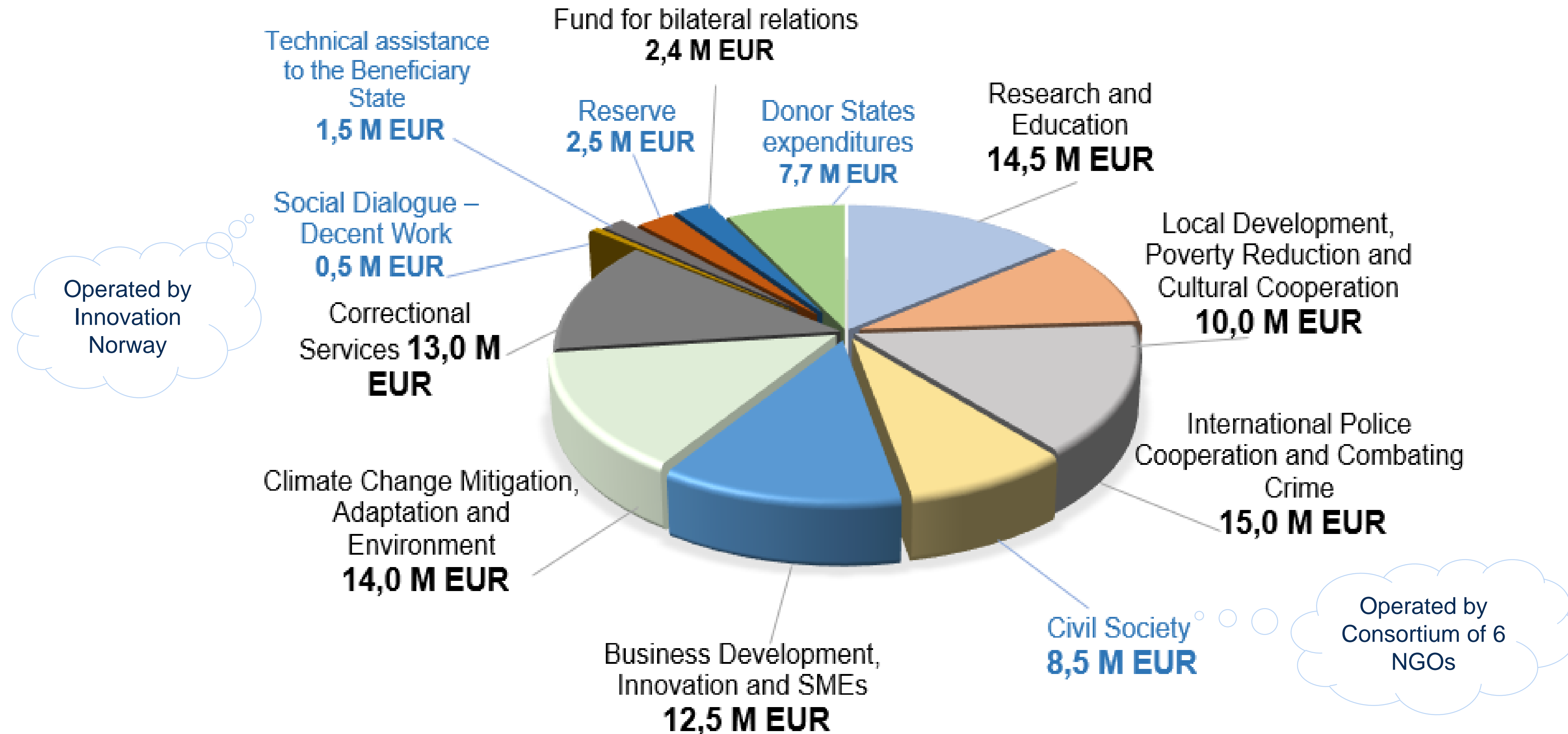


**On 25 September 2018 the 1st Agreement on implementation of Technical Assistance signed!**

**On 12 December 2018 Bilateral Fund Agreement signed!**

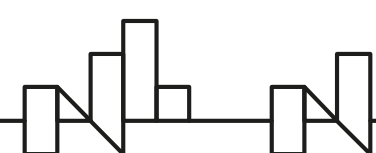


# 102,1 M EUR – for reduction of economic and social disparities within the EEA and strengthen bilateral relations between the Donor States and Latvia



# The first successes - programmes at Programme Agreement stage

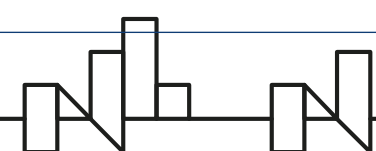
Programme/PO/ Donor state or international Programme Partner	FM's Grant	Programme's status	CN status	Planned activities/ Planned Donor state or international Project partnership for predefined projects
<b>International Police Cooperation and Combating Crime/</b> MoI/ Council of Europe	15,0 M EUR EEA	Programme Agreement (PA) at development stage	<b>4 Sept. 2018</b> CN approved by Government <b>23 Nov. 2018</b> CN agreed with Donors	<b>6 pre-defined (PD)</b> for improvements in combating and preventing economic crime and child protection system/ ✓ <b>Organisation for Economic Co-operation and Development</b> ✓ <b>Islandic Government Agency for Child Protection</b>
<b>Climate Change/</b> MoERDP/ Norwegian Environment Agency	14,0 M EUR NOR	PA at development stage	<b>8 Aug.2018</b> CN approved by Government <b>7 Sept. 2018</b> CN agreed with Donors	<b>2 PD projects/</b> ✓ <b>Norwegian Environment Agency</b> ✓ <b>Norwegian Institute of Bioeconomy Research</b> <b>1 open call</b> for improvements in national climate change policy, incl. updated national soil data, and remediation of historically polluted sites
<b>Correctional Services/</b> MoJ/ Directorate of Norwegian Correctional Service	13,0 M EUR NOR	PA at development stage	<b>24 July 2018</b> CN approved by Government <b>22 Aug. 2018</b> CN agreed with Donors	<b>1 PD project</b> for establishing training centre in Olaine prison territory/ ✓ <b>Directorate of the Norwegian Correctional Service;</b> ✓ <b>Ullersmo Prison;</b> ✓ <b>University College of the Norwegian Correctional Service (KRUS);</b> ✓ <b>Norwegian Red Cross</b>



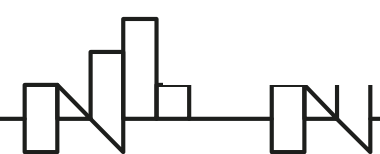
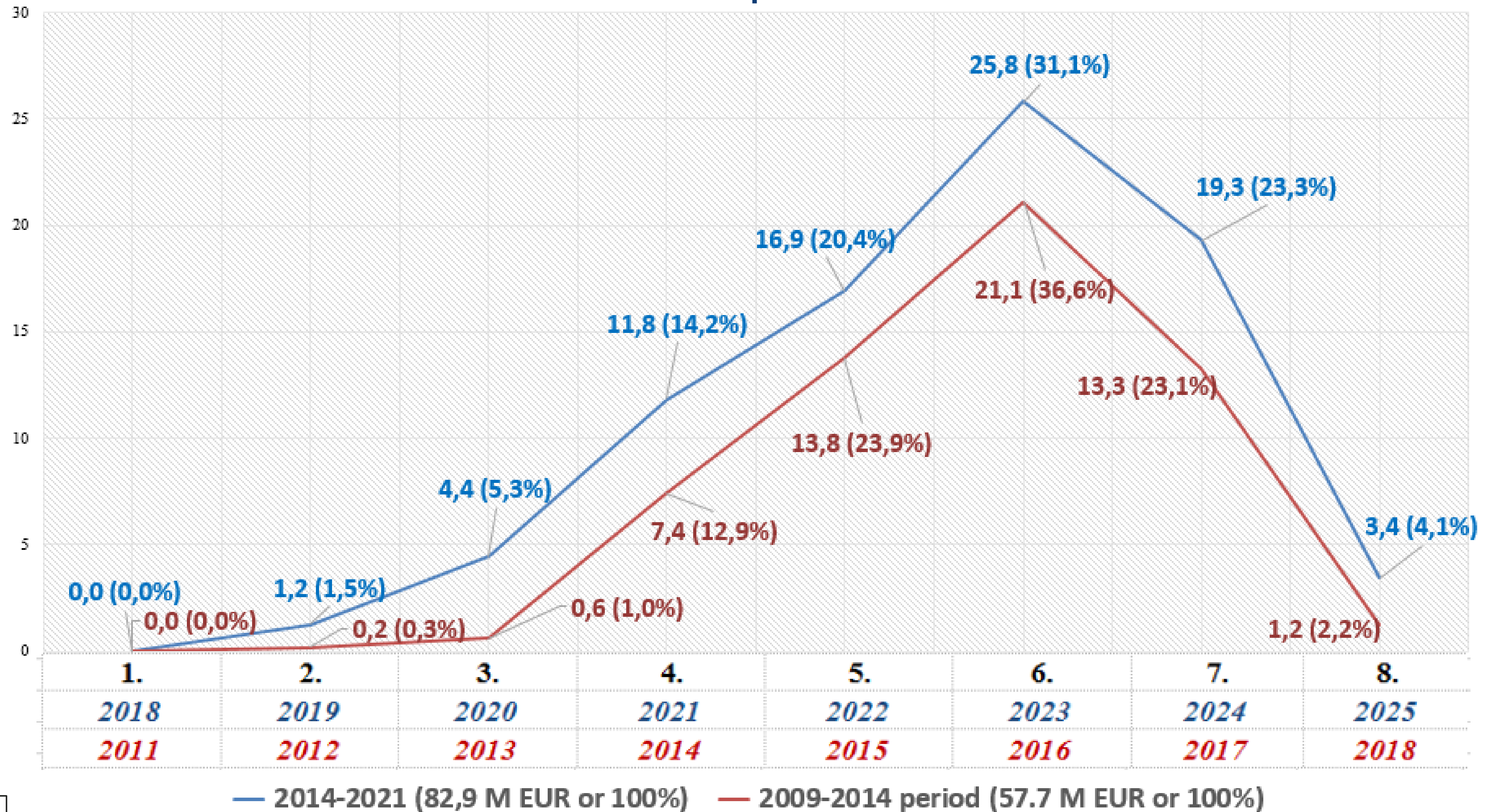
# More Challenging at Concept Note agreement stage

CN drafts for all programmes have been submitted to FMO

Programme/ PO/ Donor state Programme Partner	FM's Grant	Programme's status	CN status	Planned activities/ Planned Project partnerships for predefined projects
<b>Research and Education/</b> MoES/ ✓ Research Council of Norway ✓ Norwegian Agency for International Cooperation and Quality Enhancement in Higher Education ✓ National Agency for International Education Affairs	14,5 M EUR EEA/ NOR	Finalisation of Concept Note (CN)	<b>7 Dec. 2018 FMO gave light to CN's</b> submission to Cabinet of Ministers	<b>2 open calls:</b> 1 for Baltic Research Programme and 1 for Scholarships <b>4 PD projects</b> for developing of 4 innovation centres in regions/ in process
<b>Business Development/</b> Investment Development Agency/ Innovation Norway	12,5 M EUR EEA	<b>CN content conceptually not yet agreed by Donor Partner</b>	<b>13 April 2018</b> 1st CN draft submitted to FMO	CN's content is under discussions between PO and Donor Programme Partner – differing opinions between parties
<b>Local Development/</b> MoERDP/ Norwegian Association of Local and Regional Authorities	10,0 M EUR EEA	Finalisation of CN	<b>19 Oct. 2018</b> last CN draft submitted to FMO <b>3 Dec. 2018</b> FMO provided comments	<b>5 PD projects</b> (in process donors partners issue), <b>1 SGS</b> for strengthening economic development at local and regional level, <b>2 PD projects</b> - facilitation of inter-municipal cooperation and integration related measures ✓ <b>Norwegian Association of Local and Regional Authorities and in process for the 2nd project</b> <b>2 open calls</b> - improved access to professional contemporary arts and culture in regions



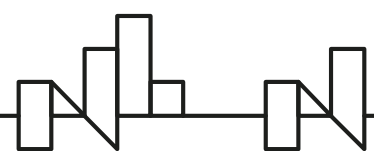
# 2014 - 2021 Forecast of likely payment applications to Donors balanced in line with experience with 2009-2014



# 2014-2021

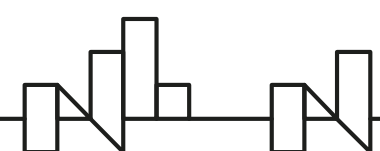
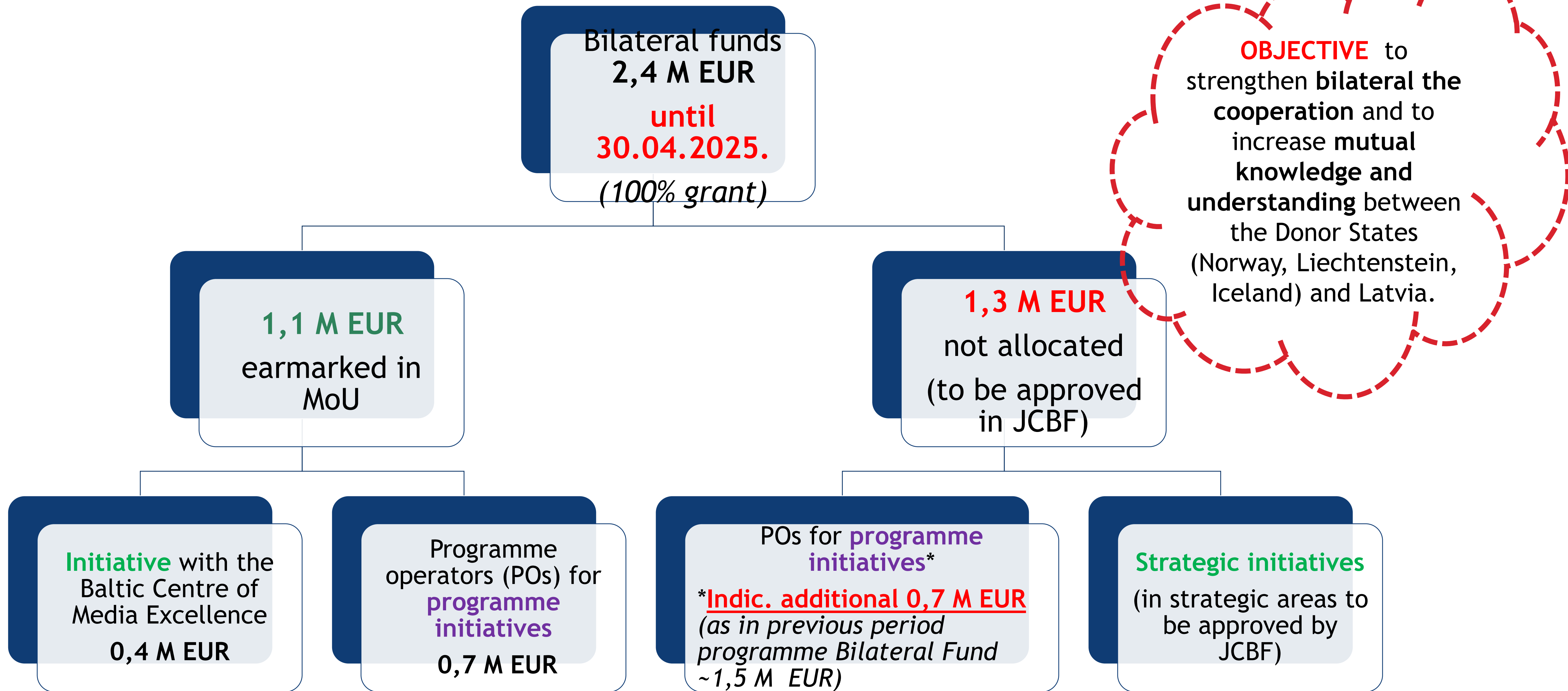
1. Opportunities, Progress

2. Bilateral Relations, publicity, further actions



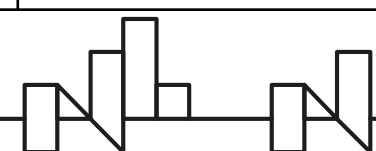


# Ambition to further enhancing bilateral relations



# Strategic bilateral initiatives discussed *in 1st JCBF meeting on 6 December 2018* - to be further assessed in written procedure + more to come ..

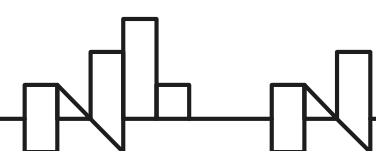
No	Proposal of strategic initiative	Promoter of initiative	Indicative Grant, EUR	Aim & results
<b>JCBF «unallocated» funding</b>			<b>1 342 000</b>	
<b>Donor state (Norway Embassy) initiatives:</b>				
1.	3D scanning and new technologies in cultural heritage management	National heritage board of Latvia	126 606	Capacity building in use of contemporary technology and approaches in heritage conservation – exchange of experience and knowledge (handbook for experts, workshops)
2.	“Undercurrents” – immersive documentation of Arctic Environment	Visionary Culture Foundation of Latvia	97 339	Collaboration between artists. Raise awareness about climate change through art and anthropology . (research, exhibitions, book and documentary film)
<b>National initiatives:</b>				
3.	Norway Baltic Research Network. Critical Infrastructure: Institutional Coordination and Policy Preferences	Latvian Institute of International Affairs	187 000	Building network of leading research think tanks. Widen the knowledge and understanding on critical infrastructure for general public & recommendations to decision makers on approaches to explaining critical infrastructure (workshops, discussions, book with research)
4.	EEA/Norway Grants publicity event at festival LAMPA	MoF, Communication Department	40 000	Public communication and promotion of democratic participation (discussions in various fields supported by the EEA and Norwegian Grants)
<b>Total</b>			<b>450 945 (34%)</b>	
<b>Remaining funding</b>			<b>891 055 (66%)</b>	
<b>In the process for next round</b>				
5.	MOT Latvia	Foundation «MOT Latvia»	59 000	Developing the Norwegian comprehensive life skills programme in Latvian schools and society (education for MOT coaches, coordinators, young MOTivators)



# Programme level bilateral initiatives

## *done in 2018 and planned in 2019*

Programme	2018	2019
Correctional Services programme	Study visit of potential pre-defined project partner Ullersmo prison and Correctional Service of Norway Staff Academy to Latvia	International experience exchange visits to Latvia and Norway
Baltic Research programme	Match making event for scientists in Tallinn	International conference in Riga for scientists from Donor states and Baltic states
Business Development programme		Match making event in Oslo for SMEs



# National Focal Point publicity activities



Submitted the Communication Strategy for the EEA and Norway Grants 2014 – 2021 in Latvia (in coordination with FIB)



Survey - Awareness of EEA and Norway Grants in Latvia ( January 2019)

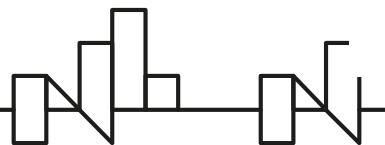


The development of joint web portal for all Programmes in progress (Planned to finish on March 2019)



Grants Opening event on 2019 in discussion festival LAMP (28 - 29 June)

## Programme operator programmes opening events depending on programmes development status



# Further actions– *challenges*

✓ **3 last Concept Notes** to be agreed with FMO/Donors



✓ **6 Programme Agreements** to be signed



✓ **20 Pre-defined projects** to be appraised by POs and contacts signed



✓ **5 Open calls** to be launched in area of remediation of historically polluted sites, research, local development and culture



**Thank you!**  
**Tusen Takk!**  
**Takk fyrir!**  
**Dankeschön!**

[www.eeagrants.lv](http://www.eeagrants.lv)

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